Press Release

Jay Ushin Limited
May 04, 2020

Ratings

<table>
<thead>
<tr>
<th>Facilities</th>
<th>Amount (Rs. crore)</th>
<th>Rating1</th>
<th>Rating Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>Long term Bank Facilities</td>
<td>44.00</td>
<td>CARE BB+; Stable</td>
<td>Assigned</td>
</tr>
<tr>
<td></td>
<td></td>
<td>(Double B Plus; Outlook: Stable)</td>
<td></td>
</tr>
<tr>
<td>Long term/Short term Bank</td>
<td>66.00</td>
<td>CARE BB+; Stable/CARE A4+</td>
<td>Assigned</td>
</tr>
<tr>
<td>Facilities</td>
<td></td>
<td>(Double B Plus; Outlook: Stable/A Four Plus)</td>
<td></td>
</tr>
<tr>
<td>Total Facilities</td>
<td>110.00</td>
<td>(Rupees one hundred and ten crore only)</td>
<td></td>
</tr>
</tbody>
</table>

Details of instruments/facilities in Annexure-1

Detailed Rationale & Key Rating Drivers

The ratings assigned to the bank facilities of Jay Ushin Limited (JUL) are constrained by moderate financial risk profile, low profitability margins and operations necessitating regular capex. The ratings are also taken into cognizance JUL’s susceptibility to volatility in raw material prices and customer concentration risk. However, the ratings derive comfort from extensive experience of promoters, long track record of operations and reputed clientele. The rating also factors in technical assistance JUL receives from Ushin Limited and established market position of the company and JPM group in automotive industry.

Rating Sensitivities

Positive:
- Sustained improvement in total operating income above Rs. 1000 crore and PBILDT margin above 7% in the medium term.
- Improved demand prospects for the automobile industry.

Negative:
- PBILDT margin falling significantly to below 4% on a sustained basis.
- Decline in Total Operating income below Rs. 700 crore.
- Any liquidity stretch leading to weak debt coverage indicators

Detailed description of the key rating drivers

Key Rating Weaknesses

Moderate financial risk profile and low profitability margins: Sluggish demand in the automobile industry has adversely impacted the operations, resulting in decline in the total operating income to Rs. 863.08 crore during FY19 (refers to the period: April 01 to March 31) (PY: 873.46 crore). The profitability margin stood low at 4.99% in FY19 (PY: 3.83%), the improvement is primarily on decrease in the price of primary raw material. The overall gearing remained high at 2.37x (PY: 2.74x) owing to huge long term borrowing on the company as a result of regular capital expenditure requirement of the operations. Total Debt to GCA of the company improved marginally to 3.16x in FY19 from 4.39x in FY18 as a result of relatively improved profitability. During 9MFY20 (refer to the period: April 01 to December 31), JUL has achieved total operating income of Rs. 515.87 crore (9MFY19: Rs. 689.17 crore) and PBILDT margin of 6.30% (9MFY19: 4.83%).

Capex oriented nature of operating segment: JUL is operating in a segment where, it has to invest in product designing, sourcing the raw material and setting up facility for manufacturing of new developed product. In view of the same, the company regularly undertakes capex ranging between Rs. 10 crore to Rs. 25 crore every year. In FY19, JUL spent ~Rs. 34 crore towards capital expenditure the expenditure was partially funded by internal accruals and partial from bank debt.

Susceptibility to volatility in the raw material prices: The raw material used in the production of door latches, switches and lock sets is primarily zinc & aluminium (~35% of total purchases), copper (~20% of total purchases) and plastic granules (~10% of total purchases). The raw material cost to the company is ~85% of total production cost in FY19 (FY18: ~86%). Further, since the orders with customers are revised only quarterly, there is a time lag of a quarter to pass on the raw material price changes, the company remains exposed to adverse movement in raw material prices.

Key Rating Strengths

Experienced promoters with long track record of operations: JUL was promoted in 1986 by Mr. J. P. Minda along with his son Mr. Ashwani Minda to manufacture automotive components. The company is part of automotive ancillary conglomerate.

1Complete definition of the ratings assigned are available at www.careratings.com and other CARE publications.
JPM Group. Mr. J. P. Minda is B. E. (Electrical) BITS, Pilani and holds 59 years of experience in automotive components industry. Mr. Ashwani is B. Tech from IIT, Delhi with an experience of 32 years in the industry.

**Reputed client base with long term relationship albeit concentration:** The company is supplier to Maruti Suzuki, Hyundai Motors, Renault Nissan, Hero Motocorp and other reputed Original Equipment Manufacturers (OEMs) in India. The top ten customers contributed ~84.70% towards total revenue of the company during FY19 (PY: 85.75%). The strong tie-ups benefit the company in terms of assured demand from the clients.

**Technical assistance from Ushin Limited, Japan:** JUL is a joint venture between JPM group and Ushin Limited (Japan). Ushin Limited provides technical assistance to the JV, which helps it to be ahead of its competitors and be the preferred supplier for the OEMs because of its association with the Japanese company. JUL pays royalty and fees for technical know-how. Additionally, JUL spent Rs. 4.89 crore in FY19 (PY: Rs. 4.26 crore) towards Research and Development.

**Established market position in the automobile components industry:** JUL has established market image and is a Tier-1 supplier to almost all major 4-wheeler and 2-wheeler OEMs. The dominance of JUL in Indian market and association with JPM Group provides revenue visibility for future. The company is receiving repeat orders from these OEMs for the supply of door latches and lock sets. The door latches and lock sets supplied by the company find application in the following popular car models which includes WagonR, Swift, Ertiga, Alto, Dezire, Amaze, Mobilio, Honda City.

**Liquidity: Stretched**
The temporary closure of business operations due to lockdown has impacted the liquidity of the company. The company has curtailed non-essential expenditure to conserve cash through various initiatives including deferred payments to vendors and prudent measures to meet fixed overheads including salaries and interest. It has applied to its lenders for a moratorium in line extant RBI guidelines. A prolonged lockdown and delay in resumption of business operations may further stretch the company’s liquidity position and hence it shall remain key monitorable. The fund based limits of JUL remained ~64% utilized as on April 27, 2020. The company has generated cash accrual of Rs. 17.31 crore in 9MFY20 and has scheduled debt repayment of Rs. 27.43 crore in FY21. Besides, the company also generates additional cash flow to the tune of around Rs.6 crore from sale of old casts, moulds and fixed assets every year, which provides liquidity buffer to a limited extent.

**Analytical approach:**
Applicable Criteria: Standalone
Criteria on assigning ‘Outlook’ and ‘credit watch’ to Credit Ratings
CARE’s Policy on Default Recognition
Criteria for Short Term Instruments
Rating Methodology-Manufacturing Companies
Rating Methodology – Auto Ancillary Companies
Financial ratios – Non-Financial Sector

**About the Company**
Jay Ushin Ltd. (JUL) was incorporated in 1986, promoted by Mr. J. P. Minda, chairman of JPM group. It is a joint venture between JPM group and Ushin Ltd. Japan to carry out the business of auto components manufacturing. The company is engaged into manufacturing of door latches, combination switches, locks and key sets and heater control panels. The JPM group is into manufacturing of auto components for both two and four wheelers.

**Covenants of rated instrument / facility:** Detailed explanation of covenants of the rated instruments/facilities is given in Annexure-3

<table>
<thead>
<tr>
<th>Brief Financials (Rs. crore)</th>
<th>FY18 (A)</th>
<th>FY19 (A)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total operating income</td>
<td>873.46</td>
<td>863.08</td>
</tr>
<tr>
<td>PBILDT</td>
<td>33.44</td>
<td>43.03</td>
</tr>
<tr>
<td>PAT</td>
<td>10.68</td>
<td>11.54</td>
</tr>
<tr>
<td>Overall gearing (times)</td>
<td>2.74</td>
<td>2.37</td>
</tr>
<tr>
<td>Interest coverage (times)</td>
<td>3.03</td>
<td>2.68</td>
</tr>
</tbody>
</table>

*A: Audited*

**Status of non-cooperation with previous CRA:** Brickwork vide PR dated December 20, 2018

**Any other information:** NA
Press Release

Rating History for last three years: Please refer Annexure-2

Annexure-1: Details of Instruments/Facilities

<table>
<thead>
<tr>
<th>Name of the Instrument/Facilities</th>
<th>Date of Issue</th>
<th>Date of Maturity</th>
<th>Size of the Issue (Rs. crore)</th>
<th>Rating assigned along with Rating Outlook</th>
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</thead>
<tbody>
<tr>
<td>Fund-based - LT-Term Loan</td>
<td>-</td>
<td>September 30, 2023</td>
<td>44.00</td>
<td>CARE BB+; Stable</td>
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<tr>
<td>LT/ST Fund-based/Non-fund-based-EPC / PCFC / FBP / FBD / WCDL / OD / BG / SBLC</td>
<td>-</td>
<td>-</td>
<td>66.00</td>
<td>CARE BB+; Stable / CARE A4+</td>
</tr>
</tbody>
</table>

Annexure-2: Rating History of last three years

<table>
<thead>
<tr>
<th>Sr. No.</th>
<th>Name of the Instrument/Bank Facilities</th>
<th>Current Ratings</th>
<th>Date(s) &amp; Rating(s) assigned in 2020-2021</th>
<th>Date(s) &amp; Rating(s) assigned in 2019-2020</th>
<th>Date(s) &amp; Rating(s) assigned in 2018-2019</th>
<th>Date(s) &amp; Rating(s) assigned in 2017-2018</th>
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</thead>
<tbody>
<tr>
<td>1</td>
<td>Fund-based - LT-Term Loan</td>
<td>LT 44.00</td>
<td>CARE BB+; Stable</td>
<td>-</td>
<td>-</td>
<td>-</td>
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<tr>
<td>2</td>
<td>LT/ST Fund-based/Non-fund-based-EPC / PCFC / FBP / FBD / WCDL / OD / BG / SBLC</td>
<td>LT/ST 66.00</td>
<td>CARE BB+; Stable / CARE A4+</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

Annexure-3: Detailed explanation of covenants of the rated instrument / facilities: Nil

Note on complexity levels of the rated instrument: CARE has classified instruments rated by it on the basis of complexity. This classification is available at www.careratings.com. Investors/market intermediaries/regulators or others are welcome to write to care@careratings.com for any clarifications.
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